

University of  
Nebraska—Lincoln  
Libraries

*Values*

Customer service that  
exceeds expectations

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Curiosity, innovation and  
discovery

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Respect for individual  
differences

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Flexibility and proactivity

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Connectedness, collaborative  
relationships and systems  
thinking

[http://libraries.unl.edu/  
visionmission](http://libraries.unl.edu/visionmission)



These guidelines set the  
minimum expectations for  
Libraries employees when  
interacting with each other and  
with patrons. They reflect the  
Reference & User Service  
Association (RUSA)

*Guidelines for Behavioral  
Performance of Reference and  
Information Service Providers*

([http://www.ala.org/rusa/  
resources/guidelines/guidelines  
behavioral](http://www.ala.org/rusa/resources/guidelines/guidelines_behavioral)) as well as the UNL  
Libraries' Core Competencies:  
[http://libraries.unl.edu/StaffDev  
Core](http://libraries.unl.edu/StaffDevCore) and may be expanded by  
each Libraries department.

# Guidelines for Exemplary Service

*Our customers include both Libraries patrons and fellow Libraries employees.  
In all of our interactions, whether in-person or virtual, we aim for customer service  
that exceeds expectations and work relationships that exemplify respectful,  
collaborative partnerships.*

## General

- **Model the behavior you want to see.**
- **Be courteous and kind.**
- **Be positive and attentive.**
- **Take initiative.**
- **Ensure that customers are happy.**

## Answering Questions

- **Be ready to help:** Make eye contact with the customers. Greet and offer assistance throughout the library.
- **Listen to the customer:** Allow customers to use their own words to pose their questions. Rephrase the questions and/or ask your own to clarify their needs.
- **Set your boundaries:** Redirect unkind or inappropriate conversations.
- **Answer general questions yourself, whenever possible:** Answer directional questions, item availability, account creation, and other non-research questions.
- **Answer specific questions when you are able:** Refer people to appropriate personnel.
- **Be prepared to work collaboratively:** Ensure that the customers receive seamless service by knowing your fellow faculty and staffs areas of expertise.

## Referrals (see also Guidelines for Exemplary Referrals)

- **Referrals should be positive and conversational:** Refer to other faculty/staff, not desks (i.e., reference desk, circulation desk), as often as possible. Let the people know why you are referring them to other faculty/staff members.
- **Ask the right people:** Who are the experts in our library?
- **Walk with customers on referrals whenever possible.**
- **Follow up:** Was the question answered?

Customers = Libraries patrons + Libraries employees

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- Greet customers throughout the library.
- Make eye contact.
- Offer assistance.

*“Can I help you with anything?”*  
*“Are you finding what you need?”*  
*“How is your search going?”*

- Focus complete attention on the customer and his/her information need.
- Use open-ended questions.

*“What additional information can you give me?”*  
*“Please tell me more about your topic.”*  
*“What have you already found?”*  
*“What is the scope of your project?”*

Be ready  
to help

Listen to  
the  
customer

# Guidelines For Exemplary Referrals

THINK  
*Yes!*

Customers = Libraries patrons + Libraries employees

Make referrals  
positive,  
conversational,  
and  
collaborative

- Err on the side of referral. (If in doubt, refer.)
- If possible, refer to a person, not a department or service point.

*“What do you think, Becky?”*  
*“I’m not sure, but Joe is an expert on this. Let’s check with him.”*  
*“Amy would be a good person to ask about this. She’s helping someone else right now. Let’s get you logged on to a computer and I’ll ask her to check in with you as soon as she’s free.”*

Close the  
loop

- Make sure the customer gets what he/she needs.
- Evaluate the total interaction with the customer.

*“Have your questions been completely answered?”*  
*“Do you need further information?”*  
*“If you need additional information, please contact us again and we’ll try something else.”*  
*“Does this fully resolve the issue?”*

Ask the right  
person

- Who and what are your resources?
- Find the Libraries employee who can best assist or resolve the customer’s issue.

*“You tried to register but weren’t able to because of a library hold? Let’s ask Sid how to resolve that quickly.”*  
*“Ben is the project manager. We can ask him about that.”*

Walk customer  
to location or  
other Libraries  
employee, if  
possible

- Stay with the customer as you consult another Libraries employee.
- “This item is in Media Services. I’ll take you there.”*  
*“Let’s head to the reference desk. Sally is there and can help you search this database.”*

Portions adapted from the RUSA *Guidelines for Behavioral Performance of Reference and Information Service Providers* (<http://www.ala.org/rusa/resources/guidelines/guidelinesbehavioral>).